## Overview of Results for the first half of FY2010

## November 11， 2010

The forward－looking statements in this material，including plans，forecasts，and strategies of the Group，reflect judgments that the Company made based on information available at the time the material was prepared and include risks and uncertainties．
Because of changes in the business environment，the emergence of unknown risks，among other factors，actual results could be significantly different from the forward－looking statements．

## 1 Overview of Results for the first half of FY2010

## Financial Highlight P/L)

## Both sales and income rose year on year.

| (Million yen) | Q2 of <br> FY2009 |  | Q2 of <br> FY2010 |  |
| :--- | ---: | ---: | ---: | ---: |
| Net Sales | 4,207 | 4,546 | +339 | $+8 \%$ |
| Operating <br> Income | 64 | 92 | +28 | $+44 \%$ |
| Ordinary <br> income | 46 | 76 | +30 | $+66 \%$ |
| Net income | 17 | 40 | +23 | $+131 \%$ |

- The main factors were an improvement in the semiconductor market and the solid performance of subsidiaries in the Electronics \& IT business.
- SG\&A was reduced through thorough cost management.

Net income increased about 2.3-fold year on year.

## Financial Highlight B/S)

Net interest-bearing debt fell below $¥ 100$ billion.


## Overview of results P/L)



## Overview of results P/L)

|  |  | (100 million yen) | $\begin{gathered} \hline \text { Q2 of } \\ \text { FY2009 } \end{gathered}$ | $\begin{gathered} \text { Q2 of } \\ \text { FY2010 } \end{gathered}$ | Change | Change(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Ordinary income : 100 million yen | Non-operating income \& loss | -18 | -16 | +2 |  |
| 80 | 76 | Financial balance | -16 | -11 | +5 |  |
|  |  | Dividend received | 4 | 3 | -1 | -25\% |
|  |  | Interest received | 3 | 7 | +4 | +133\% |
| 60 |  | Interest paid | -22 | -21 | -1 |  |
| 50 | 46 | Gain on equity-method investment | -6 | -4 | +2 |  |
| 40 |  | others | 3 | -2 | -5 |  |
| 30 |  | Ordinary income | 46 | 76 | +30 | +66\% |
| 20 |  |  |  |  |  |  |
|  |  | Core earnings 1) | 43 | 79 | +36 | +83\% |
| 10 | Q2 of FY2009 Q2 offY | The non-operating loss decreased, owing to improvements in the financial balance and in the gain on equity-method investment. |  |  |  |  |

## Overview of results P/L)

|  |  | (100 million yen) | $\begin{aligned} & \text { Q2 of } \\ & \text { FY2009 } \end{aligned}$ | $\begin{aligned} & \text { Q2 of } \\ & \text { FY2010 } \end{aligned}$ | Change | Change <br> (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net income : <br> 100 million yen | Net extraordinary gain and loss | -1 | -7 | -6 |  |
|  | ${ }^{17}$ | Extraordinary gain | 6 | 4 | -2 | -33\% |
|  |  | Extraordinary loss | -7 | -10 | -3 |  |
| ${ }^{3}$ |  | Income before income taxes | 45 | 69 | +25 | +56\% |
| 25 |  | Income taxes | -20 | -21 | -1 |  |
| 20 |  | Minority interests | -7 | -7 | - |  |
| 15 |  | Net income | 17 | 40 | +23 | +131\% |
| 10 |  | A loss on valuation of investment securities and the effect of applying the accounting standards for asset retirement obligations were posted. <br> Net income rose sharply, reflecting an increase in operating income. |  |  |  |  |
|  | OfFr2009 Q2 of |  |  |  |  |  |

## Overview of results Segments)

| (100 million yen) | Q2 of FY2009 | Q2 of FY2010 | Change | Change (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 4,207 | 4,546 | +339 | +8\% |
| Electronics \& IT | 1,141 | 1,276 | +135 | +12\% |
| Foods \& Foodstuff | 1,365 | 1,404 | +39 | +3\% |
| Iron \& Steel | 432 | 464 | +32 | +7\% |
| Machinery \& Plant | 276 | 305 | +29 | +11\% |
| Environment \& Materials | 913 | 1,013 | +101 | +11\% |
| Others | 80 | 83 | +3 | +4\% |
| Operating income | 64 | 92 | +28 | +44\% |
| Electronics \& IT | 28 | 54 | +26 | +93\% |
| Foods \& Foodstuff | 16 | 13 | -3 | -19\% |
| Iron \& Steel | 17 | 15 | -2 | -12\% |
| Machinery \& Plant | -5 | 5 | +10 | Returned to profitability |
| Environment \& Materials | 5 | 4 | -1 | -20\% |
| Others | 3 | 1 | -2 | -67\% |

## Overview of results (Electronics \& IT)



| (100 million yen) | Q2 of <br> FY2009 | Q2 of <br> FY2010 | Change | Change(\%) |
| :--- | ---: | ---: | ---: | ---: |
| Net Sales | 1,141 | 1,276 | +135 | $+12 \%$ |
| Gross trading <br> profit | 192 | 208 | +16 | $+8 \%$ |
| Operating <br> income | 28 | 54 | +26 | $+93 \%$ |

## Point of FY2010 Q2

$\square$ Both net sales and operating income rose as results in the semiconductor equipment and electronic component businesses improved sharply, backed by a recovery in demand for semiconductors, and the mechanical parts business performed well.

- Net sales rose slightly in the ICT solution business, and operating income increased, attributable to cost cutting.
$\square$ The number of products sold declined, but operating income rose in the mobile phone business.


## Overview of results (Foods \& Foodstuff)



| (100 million <br> yen) | Q2 of <br> FY2009 | Q2 of <br> FY2010 | Change | Change(\%) |
| :--- | ---: | ---: | ---: | ---: |
| Net Sales | 1,365 | 1,404 | +39 | $+3 \%$ |
| Gross trading <br> profit | 61 | 55 | -6 | $-10 \%$ |
| Operating <br> income | 16 | 13 | -3 | $-19 \%$ |

## Point of FY2010 Q2

Net sales of feedstuff and grains rose only slightly, reflecting weak domestic sales.

The food business performed well overall thanks to a stable supply and demand environment.
Net sales in the meat and marine products business were robust, based on stable trade relations.

Despite surges in grain prices overseas, the foodstuff business struggled in terms of income, reflecting the effect of a harsh external environment, including a decline in domestic feedstuff production and falls in the prices of soy products due to deflation.

## Overview of results (Iron \& Steel)

Operating income
100 million yen


| (100 million <br> yen) | Q2 of <br> FY2009 | Q2 of <br> FY2010 | Change | Change(\%) |
| :--- | ---: | ---: | ---: | ---: |
| Net Sales | 432 | 464 | +32 | $+7 \%$ |
| Gross trading <br> profit | 37 | 33 | -4 | $-11 \%$ |
| Operating <br> income | 17 | 15 | -2 | $-12 \%$ |

## Point of FY2010 Q2

$\square$ Exports of specialty steel, including automobile wire rods for Europe and the United States and stainless steel, were solid.
$\square$ Exports of steel pipes for North America recovered.
$\square$ Exports of steel plates for the Middle East struggled in the face of tougher competition with South Korea and Europe caused by the effect of a stronger yen.

## Overview of results (Machinery \& Plant)



| (100 million yen) | $\begin{aligned} & \text { Q2 of } \\ & \text { FY2009 } \end{aligned}$ | $\begin{gathered} \text { Q2 of } \\ \text { FY2010 } \end{gathered}$ | Change | Change(\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | 276 | 305 | +29 | +11\% |
| Gross trading profit | 26 | 31 | +5 | +19\% |
| Operating income | -5 | 5 | +10 | Returned to profitability |

## Point of FY2010 Q2

Business linked to plants for the Middle East was strong.
$\square$ In the transportation machinery business, transactions related to auto parts with customers, especially in China, were solid.
$\square$ Turnover in the machine tool and industrial machinery business rose in association with a moderate recovery in the order environment. The performance of the processing of silicon wafers for photovoltaic cells was steady.

## Overview of results (Environment \& Materials)

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Operating income :
```

100 million yen


| (100 million <br> yen) | Q2 of <br> FY2009 | Q2 of <br> FY2010 | Change | Change(\%) |
| :--- | ---: | ---: | ---: | ---: |
| Net Sales | 913 | 1,013 | +101 | $+11 \%$ |
| Gross <br> trading profit | 43 | 40 | -3 | $-7 \%$ |
| Operating <br> income | 5 | 4 | -1 | $-20 \%$ |

## Point of FY2010 Q2

In the functional chemicals business, exports of raw materials for car batteries and imports of lubricating oil additives were solid.
$\square$ Profitability worsened, and income declined in the petroleum business, reflecting weak domestic demand and declines in market prices.

Forecast of FY2010

## Forecast of FY2010

## The full-year forecast has been revised upward.

| (100 million <br> yen) | Results of <br> FY2009 | Revised plan of <br> FY2010 | Change | Change <br> $(\%)$ | Initial <br> Plan |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 8,613 | 8,500 | -113 | $-1 \%$ | 8,500 |
| Operating <br> Income | 122 | 160 | +38 | $+31 \%$ | 150 |
| Ordinary <br> income | 82 | 110 | +28 | $+34 \%$ | 100 |
| Net income | 35 | 50 | +15 | $+43 \%$ | 45 |

We have revised the full-year forecast slightly upward, assuming that uncertainties over the appreciation of the yen, political risks in emerging economies, and the outlook for advanced economies will continue.

## Forecast of FY2010 \$egments)

| (100 million yen) | Results of FY2009 | Revised plan of FY2010 | Change | Change <br> (\%) | Initial Plan |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 8,613 | 8,500 | -113 | -1\% | 8,500 |
| Electronics \& IT | 2,327 | 2,300 | -27 | -1\% | 2,300 |
| Foods \& Foodstuff | 2,642 | 2,700 | +58 | +2\% | 2,700 |
| Iron \& Steel | 879 | 900 | +21 | +2\% | 900 |
| Machinery \& Plant | 613 | 550 | -63 | -10\% | 550 |
| Environment \& Materials | 1,981 | 1,900 | -81 | -4\% | 1,900 |
| Others | 170 | 150 | -20 | -12\% | 150 |
| Operating income | 122 | 160 | +28 | +31\% | 150 |
| Electronics \& IT | 53 | 83 | +30 | +57\% | 70 |
| Foods \& Foodstuff | 36 | 33 | -3 | -8\% | 40 |
| Iron \& Steel | 24 | 25 | +1 | +4\% | 25 |
| Machinery \& Plant | -9 | 7 | +16 | Returned to Profitability | 0 |
| Environment \& Materials | 9 | 9 | $\pm 0$ |  | 9 |
| Others | 8 | 3 | -5 | -62\% | 6 |

## Forecast of FY2010 (Electronics \& IT)



## Forecast of FY2010 (Foods \& Foodstuff)



| (100million yen) | $\begin{array}{\|c} \text { FY2009 } \\ \hline \text { Result } \end{array}$ | FY2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q2 <br> Result | End of FY2010 |  |  |
|  |  |  | Forecast | Change | Change(\%) |
| Net Sales | 2,642 | 1,404 | 2,700 | +58 | +2\% |
| Gross trading profit | 126 | 55 | 123 | -3 | -2\% |
| Operating income | 36 | 13 | 33 | -3 | -8\% |

## Point of FY2010

We will maintain or expand transactions in the food business through stable supplies of beverage materials, meat and marine products, and high valueadded products, especially for convenience stores.
$\square$ As the market environment for feedstuff and grains is expected to remain challenging, we will focus on increasing sales in the foodstuff business.

## Forecast of FY2010 (Iron \& Steel)



## Forecast of FY2010 (Machinery \& Plant)

Operating income:
100 million yen


| (100million yen) | $\frac{\text { FY2009 }}{\text { Result }}$ | FY2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Q2 } \\ \text { Result } \end{gathered}$ | End of FY2010 |  |  |
|  |  |  | Forecast | Change | Change(\%) |
| Net Sales | 613 | 305 | 550 | -63 | -10\% |
| Gross trading profit | 54 | 31 | 64 | +10 | +19\% |
| Operating income | -9 | 5 | 7 | +16 | Returned to Profitability |

## Point of FY2010

$\square$ Transactions related to automobile parts and plants are expected to be solid.
$\square$ We are aiming to maintain and expand the existing trade rights in the machine tool business and industrial equipment business, backed by a recovering order environment.
$\square$ We are aiming to increase sales and income steadily, despite negative factors including a strong yen and economic trends.

## Forecast of FY2010 (Environment \& Materials)

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Operating income:
100 million yen
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| (100million yen) | FY2009 | FY2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Result | Q2 <br> Result | End of FY2010 |  |  |
|  |  |  | Forecast | Change | Change(\%) |
| Net Sales | 1,981 | 1,013 | 1,900 | -81 | -4\% |
| Gross trading profit | 85 | 40 | 85 | $\pm 0$ |  |
| Operating income | 9 | 4 | 9 | $\pm 0$ |  |

## Point of FY2010

We will focus on expanding imports and sales of photovoltaic cell modules.
Sales of colostrums products are expected to remain solid in the life science business.

Sales and income in the petroleum business are expected to recover, since demand rises in the second half.

## Appendix

|  | teamKG120 | "S-Project" |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (Billion yen) | FY2009 <br> Results | $\begin{gathered} \text { FY2010 } \\ \text { Plan } \end{gathered}$ | $\begin{gathered} \text { FY2011 } \\ \text { Plan } \end{gathered}$ | FY2012 <br> Plan |
| Net Sales | 861.3 | 850.0 | 950.0 | 1,050.0 |
| Gross Trading Profit | 74.1 | 75.0 | 77.5 | 80.0 |
| SG\&A <br> Expenses | 61.9 | 60.0 | 60.5 | 61.0 |
| Operating Income | 12.2 | 15.0 | 17.0 | 19.0 |
| Ordinary Income | 8.2 | 10.0 | 12.0 | 14.0 |
| Net Income | 3.5 | 4.5 | 5.5 | 6.5 |


| (Billion yen) | teamKG120 | "S-Project" |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { FY2009 } \\ & \text { Results } \end{aligned}$ | $\begin{gathered} \text { FY2010 } \\ \text { Plan } \end{gathered}$ | $\begin{gathered} \text { FY2011 } \\ \text { Plan } \end{gathered}$ | FY2012 <br> Plan |
| Total Assets | 398.6 | 400.0 | 404.0 | 410.0 |
| Equity Capital | 28.9 | 33.0 | 38.5 | 45.0 |
| Equity Ratio | 7.3\% | 8.3\% | 9.5\% | More than $10 \%$ |
| Gross InterestBearing Debt | 193.1 | 185.0 | 177.0 | 169.0 |
| Gross D/E Ratio (Times) | 6.7 | 5.6 | 4.6 | 3.8 |
| Cash and Bank Deposits | 83.7 | 85.0 | 85.0 | 85.0 |
| Net Interest-Bearing Debt | 109.4 | 100.0 | 92.0 | 84.0 |
| Net D/E Ratio (Times) | 3.8 | 3.0 | 2.4 | Approximately 2.0 |

## 1 Mid term business plan "S-Project"

|  | teamKG120 | "S-Project" |  |  |
| :---: | ---: | ---: | ---: | ---: |
| (Billion yen) | FY2009 <br> Results | FY2010 <br> Plan | FY2011 <br> Plan | FY2012 <br> Plan |
| Net Sales | 861.3 | 850.0 | 950.0 | 1050.0 |
| Electronics \& IT | 232.7 | 230.0 | 245.0 | 260.0 |
| Foods \& Foodstuff | 264.2 | 270.0 | 300.0 | 330.0 |
| Iron \& Steel | 88.0 | 90.0 | 100.0 | 115.0 |
| Machinery \& Plant | 61.3 | 55.0 | 65.0 | 70.0 |
| Environment \& Materials | 198.1 | 190.0 | 225.0 | 260.0 |
| Others | 17.0 | 15.0 | 15.0 | 15.0 |
| Operating Income | 12.2 | 15.0 | 17.0 | 19.0 |
| Electronics \& IT | 5.4 | 7.0 | 7.5 | 8.0 |
| Foods \& Foodstuff | 3.6 | 4.0 | 4.5 | 5.0 |
| Iron \& Steel | 2.4 | 2.5 | 3.0 | 3.0 |
| Machinery \& Plant | -0.9 | 0 | 0.2 | 0.0 |
| Environment \& Materials | 0.9 | 0.9 | 1.2 | 1.5 |
| Others | 0.7 | 0.6 | 0.6 | 0.6 |


| Segment | Main business | Main products | Major subsidiaries |
| :---: | :---: | :---: | :---: |
| Electronics \& IT | Electronics devices | Semiconductor / electronic parts, Electronic modules / materials, Semiconductor / LED | Kanematsu Electronics Ltd. <br> Kanematsu Communications Ltd. <br> Nippon office Systems Ltd. <br> Kanematsu Aerospace Corp. <br> Shintoa Corporation |
|  | OEM / ODM | Vehicle-mounted parts, Printer equipment, Electronic modules |  |
|  | ICT / Mobile solutions | System solutions, Communication equipment / parts, Mobile communications terminals, Mobile content, / mobile advertisement |  |
|  | Aerospace | Aircraft / Aircraft parts |  |
| Food \& Foodstuff | Foods | Canned/frozen/dried fruits, coffee, cocoa, sugar, sesame, peanuts, various beans, wines, and others | Kanematsu Food Corp. <br> Kanematsu Food Corp. <br> Kanematsu Agri-Tech Corp. <br> Kanematsu Soytech Corp. <br> Shintoa Corporation |
|  | Meat and Marine Products | All meat, seafood |  |
|  | Grain oil / Feed and Diary Products | Barley, wheat, rice, soybeans, processed foods, feed, fertilizer, pet foods and others |  |
| Iron \& Steel | Steel trading | Surface-treated steel plates, seamless piping | SSOT <br> Kanematsu Trading Corp. |
|  | Special steel trading | Stainless, special steel wire rods, long steel products |  |
|  | Cast and Forged Steel products | Precision forgings |  |
|  | Domestic Steel / Steel Materials | Steel products, iron ore, cokes |  |
| Machinery \& Plant | Transportation equipment | Automobiles, vessels, marine equipment | Kanematsu KGK Corp. |
|  | Plant / Infra projects | Various plants, ODA, telecommunications projects, optical fibers, electronic power projects |  |
|  | Machine Tools and Industrial Machinery | Machine tools, industrial machinery |  |
| Environment \& Materials | Crude Oil, Petroleum products and gas | Crude oil, petroleum products, LPG | Kanematsu Petroleum Corp. Kanematsu Chemical Corp. Kanematsu Wellness Corp. |
|  | Functional Chemicals | Battery materials, fertilizer materials, adhesive materials, solvents |  |
|  | Life sciences | Pharmaceuticals, pharmaceutical intermediates, functional food materials, stolle milk, nutritional supplements |  |

## 2-1 Net Sales of Major Consolidated Subsidiaries

| (100 million yen) | Business | Ownership ratio | $\begin{aligned} & \text { Q2 of } \\ & \text { FY2009 } \end{aligned}$ | $\begin{aligned} & \text { Q2 of } \\ & \text { FY2010 } \end{aligned}$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Kanematsu Electronics Ltd. | ICT Solutions | 58.28\% | 218 | 229 | +4 |
| Kanematsu Communications Ltd. | Mobile communications | 100\% | 471 | 470 | -1 |
| Kanematsu Food Corp. | Food, dairy \& seafood | 100\% | 89 | 89 |  |
| Kanematsu Agri-Tech Corp. | Feed \& dairy | 100\% | 54 | 46 | -8 |
| Kanematsu Trading Corp. | Domestic steel, Steel materials | 100\% | 211 | 215 | +3 |
| Kanematsu KGK Corp. | Machine tools, Industrial machinery | 97.90\% | 153 | 155 | +2 |
| Kanematsu Petroleum Corp. | Petroleum products,Gas | 100\% | 536 | 624 | +88 |
| Kanematsu Chemicals Corp. | Functional chemicals | 100\% | 82 | 89 | +7 |
| Shintoa Corporation | Trading company | 100\% | 602 | 545 | -57 |
| Kanematsu USA Inc. | Overseas subsidiary | 100\% | 427 | 437 | +10 |

## 2-2 Number of Employees

| (persons) | $2010 / 3$ |  | Change | Change (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Parent company | 850 | 846 | -4 | $-1 \%$ |
| Consolidated <br> Subsidiaries | 4,021 | 4,168 | +147 | $+4 \%$ |
| Total | 4,871 | 5,014 | +143 | $+3 \%$ |

The number of employees equals the size of the working staff (excluding transferees from the Group to outside companies and including transferees from outside companies to the Group).

4
Subsidiaries
3-1 :Number of Profitable and Non-Profitable Consolidated Subsidiaries and Affiliates

| (Companies) | FY2008 |  |  |  |  | FY2009 |  |  |  |  | Year on Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Subsidiaries |  | Affiliates |  | Total | Subsidiaries |  | Affiliates |  | Total |  |
|  | Domestic | Overseas | Domestic | Overseas |  | Domestic | Overseas | Domestic | Overseas |  |  |
| Number of profitable companies | 21 | 17 | 5 | 10 | 53 | 29 | 35 | 8 | 7 | 79 | +26 |
| Ratio (\%) | 46\% | 41\% | 31\% | 56\% | 43\% | 74\% | $85 \%$ | 50\% | 44\% | 71\% | +28pt |
| Non profitable | 25 | 25 | 11 | 8 | 69 | 10 | 6 | 8 | 9 | 33 | -36 |
| Total | 46 | 42 | 16 | 18 | 122 | 39 | 41 | 16 | 16 | 112 | -10 |

3-2 :Profit and Loss Posted by Consolidated Subsidiaries and Affiliates

| (100 million yen) | FY2008 |  |  |  |  | FY2009 |  |  |  |  | Year on Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Subsidiaries |  | Affiliates |  | Total | Subsidiaries |  | Affiliates |  | Total |  |
|  | Domestic | Overseas | Domestic | Overseas |  | Domestic | Overseas | Domestic | Overseas |  |  |
| Sum of profit posted by profitable | 15 | 4 | 1 | 1 | 21 | 17 | 7 | 1 | 0 | 25 | +4 |
| Sum of loss posted by non-rofitable | -6 | -3 | -6 | -2 | -17 | -2 | -0 | -5 | -0 | -7 | +10 |
| Total | 9 | 1 | -5 | -1 | 4 | 15 | 7 | -4 | 0 | 18 | +14 |

