## Highlights of Consolidated Results for the 3rd Quarter FY2007 (Ended December 31, 2007)

Operating income and ordinary income rose from the year-ago level.

Operating Income: Rising 1.4 billion yen $(8.2 \%) \rightarrow 18.4$ billion yen Ordinary Income: Rising 1.5 billion yen $(10.5 \%) \rightarrow 15.6$ billion yen

O Net income increased $¥ 8$ billion (up $93.3 \%$ ) year on year, to $¥ 16.6$ billion, partly because of a gain on the sale of LNG rights.Forecast net income for the full year was revised upward from $¥ 16$ billion, the number announced on October 1, to ¥18 billion.

| Operating Results | Ended March 2007 |  | Ending March 2008 |  |  | Year on year |  | Forecast for termending March 2008(revised on February. 4 ,2008).?., |  | Summary of results |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Interim period | Up to 3Q | Interim period | 3Q | Up to 3Q |  |  |  |  |  |
| Net Sales | 6,181 | 9,431 | 6,136 | 3,114 | 9,251 | (180) | (1.9\%) | 13,000 | 71.2\% |  |
| Gross Trading Profit | 485 | 758 | 459 | 220 | 680 | (79) | (10.4\%) | - | - |  |
| Ratio | 7.8\% | 8.0\% | 7.5\% | 7.1\% | 7.4\% | (0.7) | - | - | - | Industrial Plant. <br> Gross Trading Profit |
| SG\&A | (364) | (589) | (334) | (162) | (496) | 93 | (15.7\%) | - | - | Gross trading profit fell with the change of Kosurale Coprain |
| Operating Income | 121 | 170 | 125 | 58 | 184 | 14 | 8.2\% | 235 | 78.1\% | method affiliate. <br> Operating Income |
| Non-Operating Income | 20 | 42 | 32 | 10 | 42 | (0) | (0.9\%) | - | - | Operating income rose because of the strong performance in the feed and meat \& livestock |
| Non-Operating Expenses | (47) | (71) | (48) | (22) | (70) | 1 | (1.7\%) | - | - | businesses of Foods \& Foodstuff and the solution and mobile businesses of IT. |
| Ordinary Income | 94 | 141 | 110 | 46 | 156 | 15 | 10.5\% | 190 | 81.9\% | Ordinary Income |
| Extraordinary Gain | 54 | 56 | 24 | 124 | 148 | 91 | 161.3\% | - | - | operating income and the improvement of the financial account balance due to a decrease in |
| Extraordinary Loss | (27) | (41) | (30) | (1) | (31) | 10 | (24.4\%) | - | - | gross interest-bearing debt. <br> Extraordinary Gain/Loss |
| Income before Income Taxes and Minority Interests | 121 | 156 | 103 | 169 | 272 | 116 | 74.4\% | - | - | An extraordinary gain on the sale of LNG rights was posted. |
| Income Taxes and Minority Interests | (58) | (70) | (48) | (58) | (106) | (36) | 51.1\% | - | - | Net income rose significantly from the year-ago level on increases in ordinary income and |
| Net Income | 63 | 86 | 55 | 111 | 166 | 80 | 93.3\% | 180 | 92.4\% | extraordinary gains. |


|  |  |  |  |  |  |  |  | 100 million yen |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Segment Information | Net Sales |  |  |  | Operating Income |  |  |  | Summary of results of each segment |
|  | …................. <br> Ended March 207? <br> Up to 3 Q | Ending March 2009 <br> Up to 3 Q | Year on year |  | E................. <br> Ended March 2002 <br> Up to $3 Q$ | Ending March 2008 <br> Up to $3 Q$ | Year on year |  |  |
|  |  |  | Change | Change (\%) |  |  | Change | Change (\%) |  |
| IT | 2,533 | 2,690 | 157 | 6.2\% | 56 | 60 | 4 | 7.3\% | IT <br> Both sales and income rose, reflecting the continued strength of the system solution and mobile businesses. <br> Foods \& Foodstuff |
| Foods \& Foodstuff | 2,075 | 2,118 | 43 | 2.1\% | 21 | 35 | 14 | 66.5\% |  |
| Iron \& Steel | 1,046 | 1,088 | 42 | 4.0\% | 43 | 44 | 1 | 2.5\% | Both sales and income were up with strong sales of feed, portk, and chicken. <br> Iron, Steel \& Plants |
| Industrial Plant | 748 | 809 | 61 | 8.1\% | 15 | 19 | 4 | 27.7\% |  |
| Iron, Steel \& Plant | 1,794 | 1,897 | 103 | 5.7\% | 58 | 63 | 5 | 8.9\% | In the Iron and Steel segment, both sales and income rose, reflecting the continued strength of the special steel business for the Pacific region and North America |
| Energy | 2,099 | 2,040 | (59) | (2.8\%) | 21 | 14 | (7) | (32.0\%) |  |
| Life Science | 240 | 234 | (6) | (2.5\%) | 3 | 2 | (1) | (47.7\%) | In the Industrial Plants segment, both sales and income also increased as a result of the solid |
| Life Science \& Energy | 2,339 | 2,274 | (65) | (2.8\%) | 24 | 16 | (8) | (34.2\%) | machinery. |
| Others | 691 | 273 | (418) | (60.5\%) | 9 | 5 | (4) | (42.4\%) | Sales fell with the contraction of the energy business of a subsidiary. Income slipped as a result of the reduction in profit-earning opportunities caused by continued high prices. Others <br> Kanematsu Textile was included in this segment in the same period of the previous year. |
| Consolidated Adjustment | (2) | (1) | 1 | - | 2 | 5 | 3 | - |  |
| Total | 9,431 | 9,251 | (180) | (1.9\%) | 170 | 184 | 14 | 8.2\% |  |
| (Unit: 100 million yen) in the same period of the previous year. |  |  |  |  |  |  |  |  |  |
| Assets, Liabilities and Net Assets | 3/2007 |  | 12/2007 |  | Comparison with 3/2007 |  | Summary |  |  |
|  |  |  | Change | Change (\%) |  |  |  |  |  |  |
| Total Assets | 5,632 |  |  |  | 5,170 |  | (462) | (8.2\%) | Total Assets <br> Total assets decreased, primarily because of the change of Kanematsu Textile to an equity-method affiliate and the sale of aircraft lease assets. |  |  |
| Gross Interest-bearing Debt | 2,707 |  | 2,362 |  | (345) | (12.7\%) |  |  |  |  |  |  |
| Net Interest-bearing Debt | 2,049 |  | 1,874 |  | (175) (8.5\%) |  | Interest-bearing Debt |  |  |
| Shareholder's Equity | 453 |  | 619 |  | 166 | 36.7\% | Gross interest-bearing debt reduced $¥ 34.5$ billion. Net interest-bearing debt also decreased $¥ 17.5$ billion. |  |  |
| Valuation and Translation Adjustments | (123) |  | (141) |  | (18) | 14.2\% | Shareholder's Equity |  |  |
| Minority Interests | 158 |  | 166 |  | 8 | 4.8\% | Shareholder's equity rose with an increase in net income. As a result, the equity ratio and the net DER improved to $9.2 \%$ and 3.9 times, respectively. |  |  |
| Total Net Assets | 488 |  | 644 |  | 156 | 32.0\% |  |  |  |  |  |  |
| Shareholder's Equity Ratio (Note 1) | 5.9\% |  | 9.2\% |  | 3.4\% | - |  |  |  |  |  |  |
| Net Debt-equity Ratio (times) (Note 2) | 6.2 |  | 3.9 |  | (2.3) | - |  |  |  |  |  |  |

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[^0]:    (Note 1) Shareholder's Equity Ratio = (Total Net Assets - Minority Interests)/Total Assets
    (Note 2) Net D/E Ratio = Net Interest-bearing Debt/(Total Net Assets - Minority Interests)

